Research Paper



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Determinants of the New Manufacturing Venture's Performance in Vietnam

^aTuan Nham Phong[♣] and ^bTakahashi Yoshi

^aFaculty of Business Administration, Vietnam Commercial University, Vietnam ^bGraduate School for Development and Cooperation, Hiroshima University, Japan

Abstract: This paper focuses on analyzing the factors determining the growth of the new manufacturing ventures in Vietnam. We reviewed the comprehensive framework of the new venture performance and applied it partly for Vietnam's case. A total of 312 new manufacturing ventures were sampled from the secondary dataset of the World B ank. The results indicate that the international market expansion strategy through exporting, geographic location, financial resources, o wnership structure of Limited and F DI Company are significant predictors. That significance differs by the technological levels among industry sectors. Finally, several implications for practitioners, government sector and researchers as well as future research direction are provided.

Keywords: Determinant, n ew venture, e mpirical e vidence, manufacturing sector, Vietnam

INTRODUCTION

Since Vietnam's eco nomic r eform prog ram—officially c alled the " *doi moi*" ('renovation' in Vietnamese)- was launched in 1986, the Vietnamese economy has increasingly developed and experienced one of the prominent growths in the world. Over the past two decades the living standard in Vietnam has substantially improved and socio-economic achievement has also been impressively met; especially in terms of the pre sence of the newly est ablished firms. The new v entures, mostly small and medium-sized enterprises (SMEs), have been a driving force for the development of Vietnam's economy. The new v entures in the manufacturing sector have proved their potential for development and have made a great contribution to the country's GDP and employment. A ccording to GSO (2005), since the Enterprise Law¹ took an effect in 2000, there were more than 14,457 newly established enterprises in 2000 which is 2.5



¹This Law provides for the establishment, organization and operation of the following forms of enterprise: limited liability companies, shareholding companies, partnership companies and private enterprises.